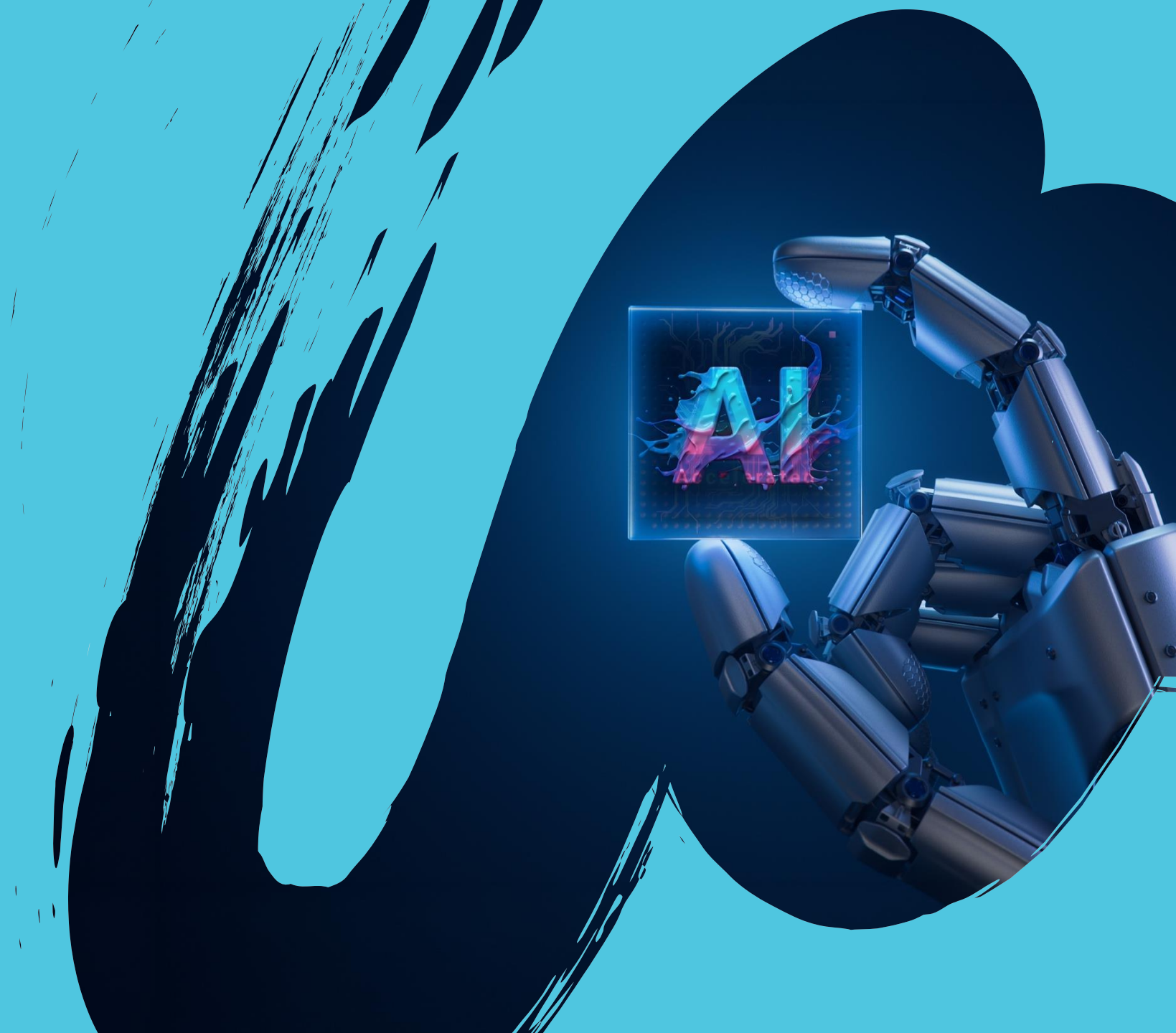


**curate**  
THE ART OF INVESTING

# TSMC

The quiet monopoly behind AI

Curate Momentum Balanced Fund





**Every AI response you've ever seen.  
Every iPhone in your pocket.**

Made by one company, on one island.

# What is TSMC?

*A 30-second primer*

## Taiwan Semiconductor Manufacturing Company

### Founded

1987, by Morris Chang, age 56

### Business model

Contract factory for chips ('pure-play foundry')

### Global chip-making share

~55% of revenue

### Leading-edge chips

>90% of the most advanced chips

### Founding promise

Never to compete with its customers

Source: [tsmc.com](https://www.tsmc.com)

## How the business works



### Designers

Apple, Nvidia, Google, AMD, Qualcomm



### Manufactures

TSMC, Taiwan



### Delivers

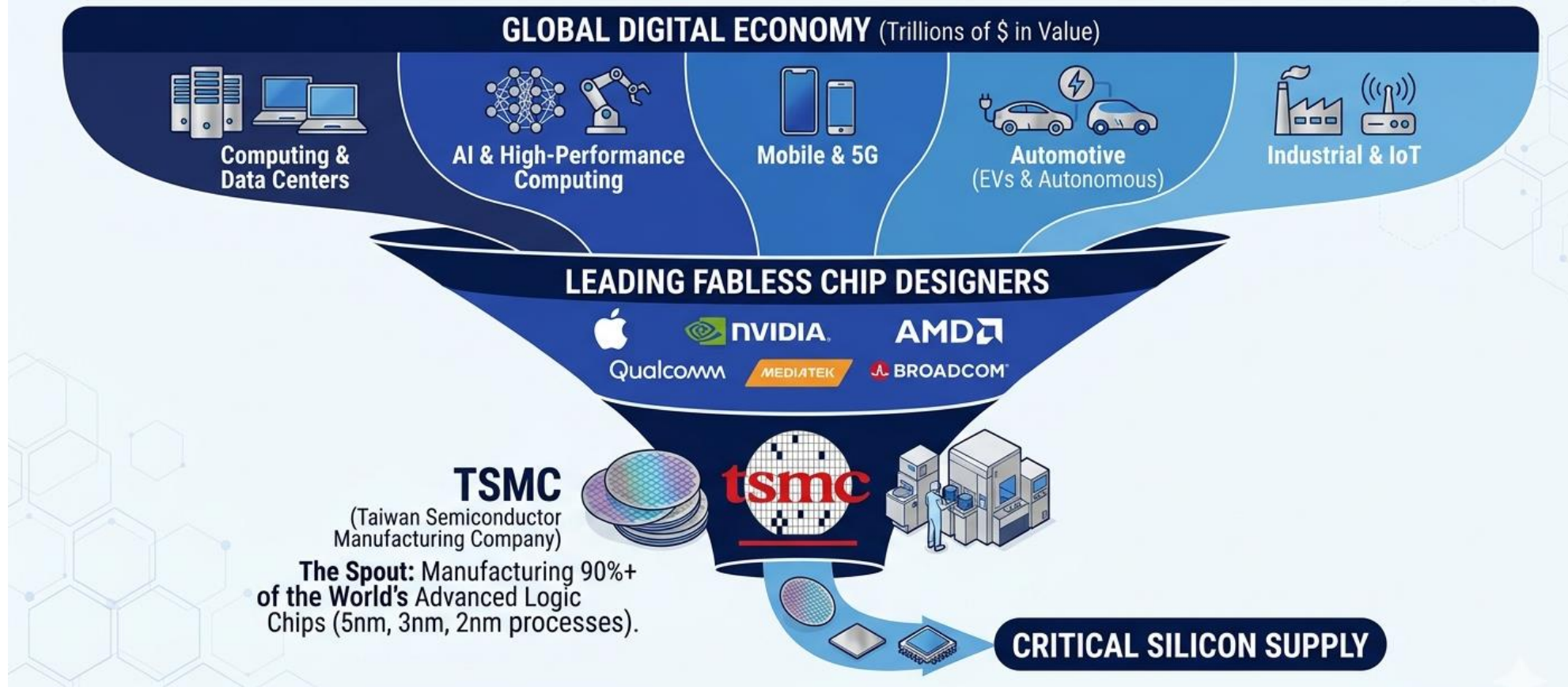
Finished chips

*TSMC does not design chips. It only builds them – on contract, for everyone else*

# The scale of what we're actually talking about

Engineering at the edge of physics

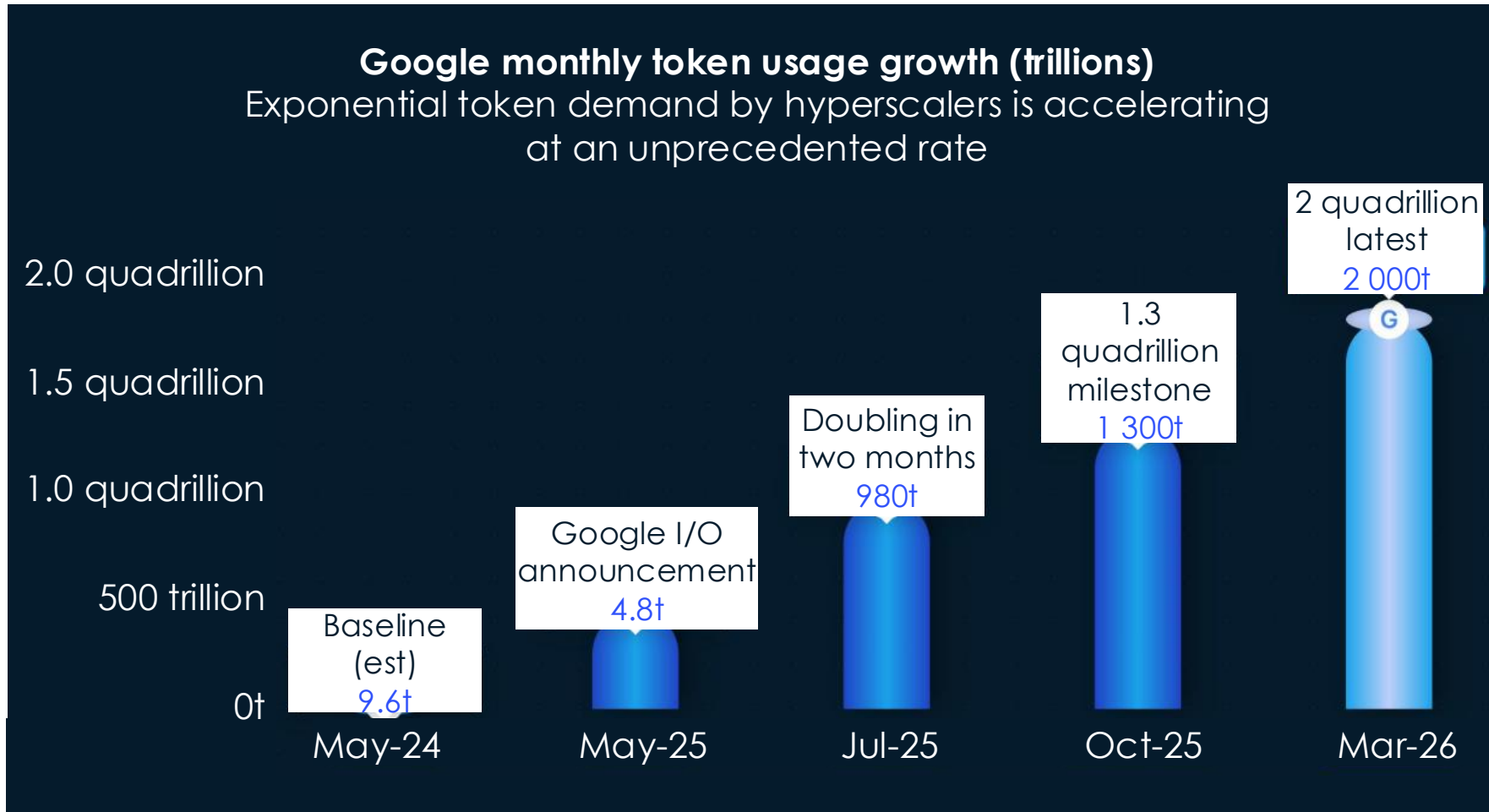
## THE CHOKEPOINT FUNNEL: GLOBAL DEPENDENCE ON TSMC



The global technology ecosystem relies on a singular manufacturing bottleneck at TSMC.

# AI adoption is happening

## Two lenses, one story



## OpenAI

**900m+**

weekly users +80% yoy

**API: 130B → 8.6T / day**

65x in 20 months

(Feb '24 → Oct '25)

**Q1 2026 +60% in the last six months.**

## Anthropic

**Annualised revenue from \$375m a year ago to \$30bn in April.**

**Planned for 10x growth, Q1 is up 80x YoY.**

# If AI were commoditising, prices would fall

H100 GPU rental (launched in 2022), one-year contract, \$/hr/GPU



**+40%**

in five months

Every top-tier AI chip in the world – booked to September 2026

**AWS p6-b200  
spot price**

**\$14/hr/GPU**

in the spot market today

# Datacentre power is the cleanest adoption proxy

No sign of dark GPUs

2022

**460 TWh**

Global datacentre electricity consumption.

AI was ~5% of the load.

ChatGPT had just been released.

2026 →

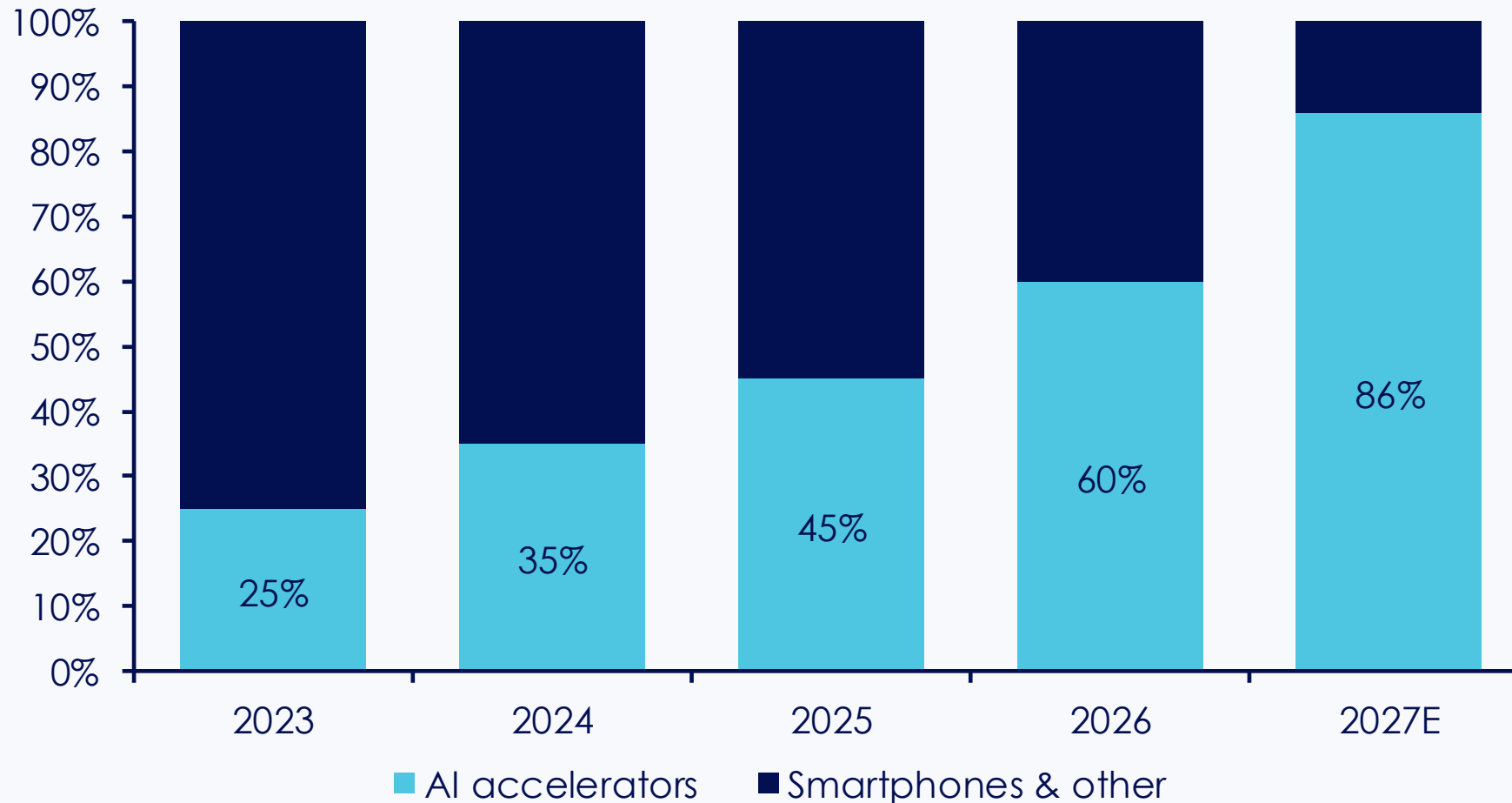
**>750 TWh**

+60% the 2022 level in just four years.

AI is now 35% to 40% of the load.

# One foundry – every major AI chip in the world

## AI's share of TSMC's most advanced chip output



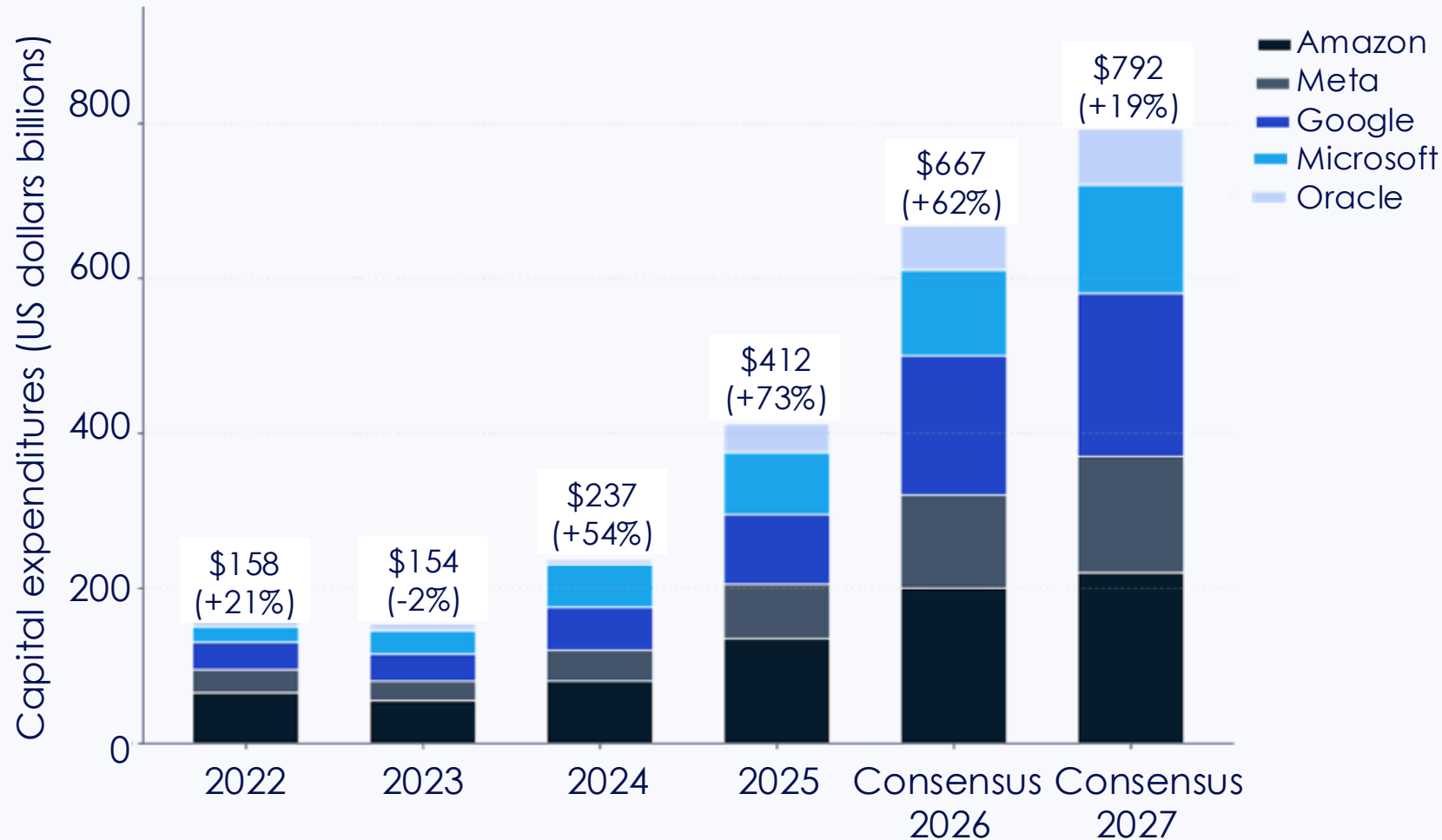
### Every name you know

Every AI silicon maker is on the same process, at the same foundry, in the same queue:

- Nvidia Rubin
- AMD MI400
- Google TPU v7 / v8
- Amazon Trainium 3
- Meta MTIA
- Apple A- and M-series

# Hyperscalers capex validates the thesis

## The five largest hyperscalers combined capex growth



3.3x

in three years

\$154B (2023) → \$667B+ (2026E)

Google alone revised 2026 capex up ~\$30 to 40b in six months.

**They would spend MORE if TSMC and the memory suppliers could ship it.**

# Each generation of chips unlocks a new scale of AI

Each 10× of training compute = one more rung up the education ladder

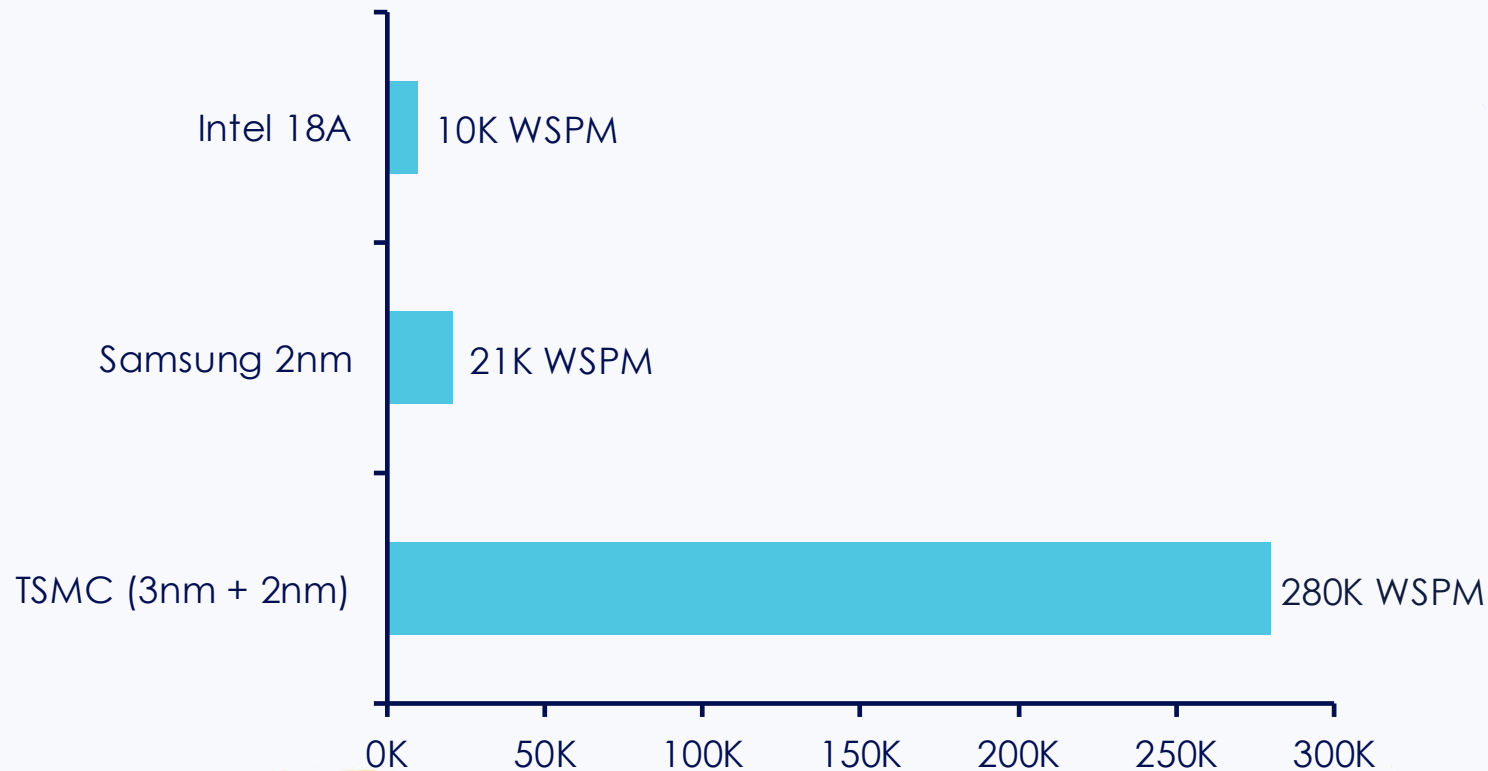
Era	Leading model	Chips in training	What the model can do
2022	GPT-4	~25,000	<b>High-school graduate:</b> Passes standardised exams
2024	Claude 4/GPT-5	~100,000	<b>University graduate:</b> Passes the bar, writes software
2026	Current frontier	~250,000	<b>PhD student:</b> Multi-hour research, debugs codebases
2027E	Rubin Ultra era	~1,000,000	<b>Senior professional?</b> Automates expert knowledge work

This is an empirical regularity – not a forecast.  
Every 10× of training compute has climbed one rung up the education ladder.

# Why Samsung can't land the big customers

It's not the technology – it's the yield

Leading-edge output, end-2026



TSMC runs ~10× its nearest competitors combined at leading edge

3nm yield (% of chips that work)

TSMC

Samsung

~90%

~50%

(stuck for three years)

## Why it matters financially

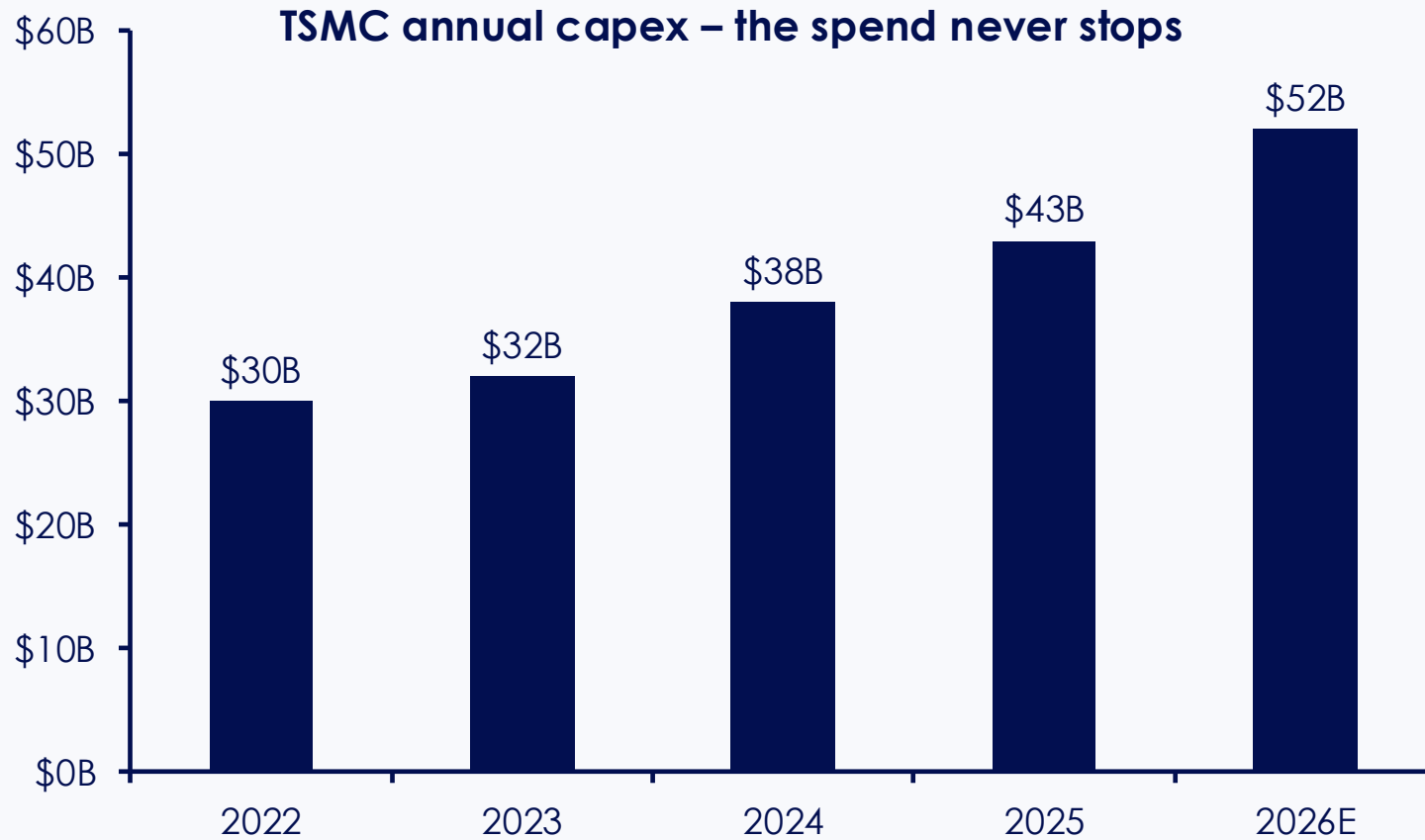
- Customers pay for the full wafer, defective chips included
- At Samsung yields, each working chip costs ~2× what TSMC charges

## Customers lost as a result

- **Qualcomm** (flagship moved after 8 Gen 1 disaster)
- **Google Tensor** (locked in at TSMC through Pixel 14)
- **Nvidia Rubin** (never seriously considered Samsung)

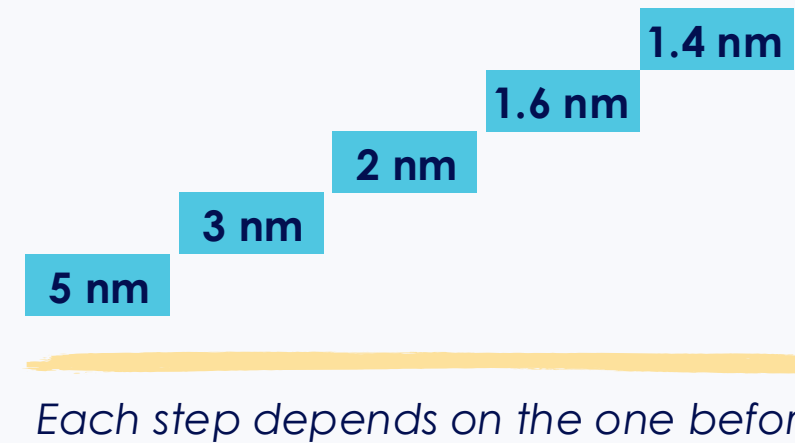
# Catching up requires a perpetual investment treadmill

You don't spend \$30 billion once – you spend it every year, forever



Every dollar of this year's capex funds R&D for nodes that ship in three to five years

You cannot skip generations



**Intel's 10nm delay (2016 to 2019)**

- lost data-centre CPU lead to AMD
- still catching up today

# The math says one winner

## Two laws that force the industry to converge

Moore's law (demand side)

**Compute per chip doubles every  
~2 years**

→ Demand grows exponentially. Unit cost falls with scale. The player with the most volume wins.

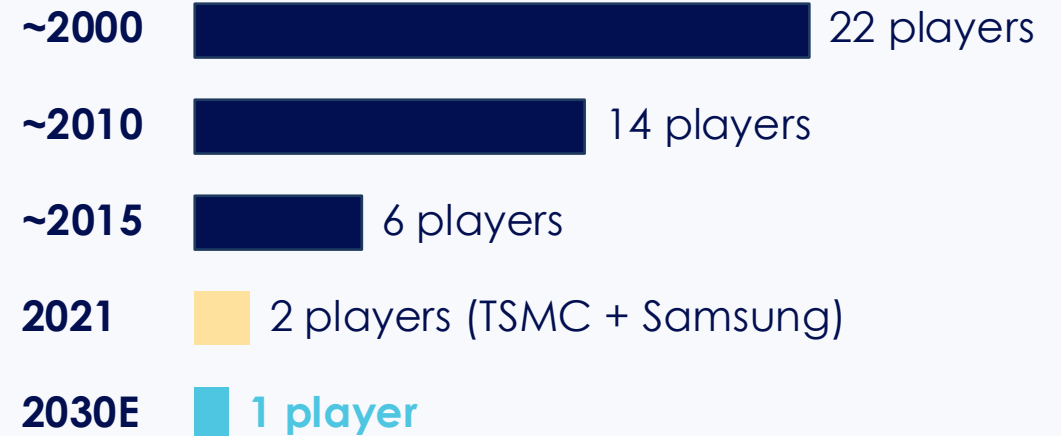
Rock's law (supply side)

**Cost of a leading-edge fab doubles  
every ~4 years**

→ Today \$30B. Next node \$60B+. Only the largest balance sheet can keep paying to play.

## Players at the leading edge

How many companies could manufacture the most advanced chips, by year:



The math forces convergence.  
TSMC is the endpoint.

# TSMC is the bottleneck – but not the only one

The AI supply chain is only as strong as its weakest link

## **TSMC silicon**

Leading-edge logic chips

## **Memory (HBM)**

SK Hynix, Samsung, Micron – also scarce

## **ASML lithography equipment**

Dutch monopoly. Makes the machines that make the chips

## **Advanced packaging**

How multiple chips stack into one – TSMC does most of this

## **Power, cooling, networking**

The supporting cast – in excess for the first time

If any of these break, TSMC's output can't reach a customer. Today, TSMC is still the binding constraint.

# The risks

## Three things worth taking seriously

### 1 Risk

#### Taiwan

##### Unhedgeable geopolitical risk

No plausible replacement for TSMC outside Taiwan for five-plus years. Military action in the Taiwan Strait is catastrophic for TSMC **and every Western tech company.**

### 2 Risk

#### Customer concentration

##### Apple + Nvidia $\approx$ 35% of revenue

If either successfully bifurcates flagship production to Samsung or Intel, it would hurt. We don't currently see it happening.

### 3 Risk

#### The next transistor generation

##### Moat could narrow in early 2030s

The next transistor architecture (CFET) arrives in the early 2030s. If a competitor gets there first, TSMC's lead narrows. TSMC is the only foundry publicly committed.

# What you pay for the monopoly

Market cap \$1.9tr · Gross margin 60% · Net cash – self-funds \$50B+ capex

## Metric

## TSMC

Fwd P/E (2027E)	19.3x
ROIC ROE	26% 35%
Five-year revenue CAGR	23%
Two-year growth (consensus)	25%

## Valuation

- Cash generative
- Strong growth
- Pricing competitively
- Conservatively run
- Reinvesting at good returns



**Thank you**

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